UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): June 19, 2019

Kontoor Brands, Inc.

(Exact name of registrant as specified in charter)

North Carolina (State or Other Jurisdiction of Incorporation) **001-38854** (Commission File Number)

83-2680248 (IRS Employer Identification No.)

400 N. Elm Street Greensboro, North Carolina 27401 (Address of principal executive offices)

(336) 332-3400

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)											
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)											
\square Pre-commencement communications pursuant to	Rule 14d-2(b) under the Exchange Act (1	17 CFR 240.14d-2(b))									
\square Pre-commencement communications pursuant to	Rule 13e-4(c) under the Exchange Act (1	17 CFR 240.13e-4(c))									
Securities registered pursuant to Section 12(b) of the Act:											
	Title of Each Class Trading Symbol(s) Name of Each Exchange on which Registered										
Title of Each Class	Trading Symbol(s)	Name of Each Exchange on which Registered									
Title of Each Class Common Stock, no par value	Trading Symbol(s) KTB	Name of Each Exchange on which Registered New York Stock Exchange									

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On June 19, 2019, the board of directors (the "Board") of Kontoor Brands, Inc. (the "Company") voted to increase the size of the Board from six directors to seven directors and approved the appointment of Mr. Rich Williams to the Board as a Class II director, with a term expiring at the Company's second annual general meeting, effective immediately. Mr. Williams, 45, has been appointed to serve on the Talent and Compensation Committee of the Board.

Mr. Williams has served as Chief Executive Officer and a member of the board of directors of Groupon, Inc. since November 2015. During his tenure at Groupon, Inc., he has served as Chief Operating Officer, President of North America and Senior Vice President of Marketing. Prior to joining Groupon, Inc., Mr. Williams held a variety of marketing leadership roles of increasing responsibility at Amazon.com, Inc. from January 2008 to June 2011, and spent nearly seven years in leadership positions at Experian plc in both sales and marketing. Mr. Williams holds a Bachelor of Arts in political science from the University of Southern California.

There are no arrangements or understandings pursuant to which Mr. Williams was appointed to the Board, and there are no transactions reportable pursuant to Item 404(a) of Regulation S-K under the Securities Act of 1933 in connection with Mr. Williams's appointment.

The Company and Mr. Williams are expected to enter into the Company's standard form of indemnification agreement filed as Exhibit 10.18 to the Company's Registration Statement on Form 10 filed with the Securities and Exchange Commission on April 1, 2019.

The press release announcing the director appointment is attached as Exhibit 99.1 to this Form 8-K.

Item 7.01 Regulation FD Disclosure.

On June 20, 2019, the Company issued a press release announcing the filing of its Quarterly Report on Form 10-Q for the three months ended March 30, 2019 and reaffirming full-year 2019 outlook and three-year financial roadmap. The press release is furnished as Exhibit 99.2 to this Form 8-K.

The information contained in this Item 7.01, including Exhibit 99.2 attached hereto, is being furnished and shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of Section 18. Furthermore, the information contained in this report shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No. Description

99.1 Press release issued by the Company, dated June 20, 2019, announcing the appointment of Mr. Rich Williams to its Board of Directors.

99.2 Press release issued by the Company, dated June 20, 2019, announcing the filing of Quarterly Report on Form 10-Q and reaffirming full year 2019 outlook and three-year financial roadmap.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KONTOOR BRANDS, INC.

Date: June 20, 2019 By: /s/ Laurel Krueger

Name: Laurel Krueger

Title: Vice President, General Counsel & Corporate Secretary



Rich Williams Elected to Kontoor Brands Board of Directors

GREENSBORO, N.C. – **June 20, 2019** – The Board of Directors of Kontoor Brands, Inc. (NYSE: KTB), a global lifestyle apparel company with a portfolio of some of the world's most iconic denim brands including *Wrangler*[®], *Lee*[®] and *Rock & Republic* [®], has named Rich Williams, CEO of Groupon, as a director, effective June 19, 2019.

"We're pleased to welcome Rich to Kontoor's Board of Directors," said Bob Shearer, Chairman of the Board, at Kontoor Brands. "Rich's extensive experience in technology and e-commerce, paired with his deep knowledge of consumer marketing, will be a strong addition to our Board as Kontoor continues to focus on accelerating our direct to consumer strategy and creating value for our shareholders."

Mr. Williams will serve on the Talent and Compensation Committee of Kontoor's Board of Directors.

Mr. Williams, 45, has served as Groupon's Chief Executive Officer and a member of Groupon's Board of Directors since November 2015. During his tenure at Groupon, he has served as Chief Operating Officer, President of North America and Senior Vice President of Marketing. Prior to joining Groupon, Mr. Williams held a variety of marketing leadership roles of increasing responsibility at Amazon and spent nearly seven years in leadership positions at Experian in both sales and marketing.

About Kontoor Brands

Kontoor Brands, Inc. (NYSE: KTB) is a global lifestyle apparel company, with a portfolio led by some of the world's most iconic denim brands: Wrangler[®], Lee[®] and Rock & Republic [®]. Kontoor designs, manufactures and distributes superior high-quality products that look good and fit right, giving people around the world the freedom and confidence to express themselves. Kontoor Brands is focused on leveraging its global platform, strategic sourcing model and best-in-class supply chain to drive brand growth and deliver long-term value for its stakeholders.

For more information about Kontoor Brands, please visit www.KontoorBrands.com.

Contacts

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or

Investors:

Eric Tracy, (336) 332-5205 Senior Director, Investor Relations <u>Eric.Tracy@kontoorbrands.com</u>

Kontoor Brands, Inc. Announces Filing of Quarterly Report on Form 10-Q

- · Reaffirms full year 2019 outlook and three-year financial roadmap;
- · Reaffirms annual dividend plan of \$2.24 per share;
- · Outlines near-term progress of restructuring and cost savings actions; and,
- · Provides select supplemental financial information for first quarter 2019 and full year ended December 2018, by quarter.

Greensboro, N.C. - June 20, 2019 – Kontoor Brands, Inc. (NYSE: KTB), a global lifestyle apparel company, with a portfolio led by two of the world's most iconic consumer brands, *Wrangler*[®] and *Lee*[®], today announced that it has filed its Form 10-Q with the Securities and Exchange Commission (SEC), reporting results for its first guarter ended March 30, 2019.

Kontoor Brands became a publicly traded, independent company on May 23, 2019, following its planned separation from VF Corporation. The Form 10-Q reflects carve-out accounting under U.S. generally accepted accounting principles ("GAAP") for the newly created company. The 10-Q can also be found on the Kontoor Brands website at: https://www.kontoorbrands.com/investors/sec-filings.

Additionally, Kontoor Brands today reaffirmed its full year 2019 outlook and three-year financial roadmap and provided an update regarding the company's actions associated with its restructuring and cost savings program, both of which were announced via a VF Corporation news release on April 26, 2019. The company also provided select supplemental financial information for first quarter 2019 and full year ended December 2018, on a quarterly basis.

Restructuring and Cost Savings Programs

Kontoor Brands' previously announced restructuring and cost savings program is on track, targeting more than \$50 million in total savings. We believe Phase 1 actions will reduce costs by \$20 million to \$25 million on an annualized basis, which we expect will accelerate in the second half of 2019 and be complete by the end of 2020. Phase 2, beginning in 2021, is expected to further leverage improved global processes and systems generating additional savings.

Actions already completed include: Exited unprofitable markets in select European and South American countries; streamlined and rightsized supply chain operations, including closing three owned manufacturing facilities in Mexico; consolidated and relocated select facilities and operations; and redesigned commercial organizations in the U.S. and Asia.

"Consistent with our previously announced plans, we've taken significant actions in all regions of the world to simplify, stabilize and strengthen the company's global results and deliver improved profitability," said Scott Baxter, President and Chief Executive Officer, Kontoor Brands.

Full Year 2019 Outlook

Kontoor Brands' outlook for fiscal year ended December 28, 2019, remains unchanged:

• Revenue is expected to exceed \$2.5 billion, reflecting a mid-single digit decline compared with full year 2018 adjusted revenue. The company's 2019 revenue outlook includes an approximate 1 to 2 percentage point negative impact from foreign currency exchange rates. Excluding the negative impact of foreign currency exchange rates, impacts of prior year customer bankruptcies, and strategic business exits, full year 2019 revenue is expected to be relatively consistent with full year 2018 adjusted revenue. The negative impacts of foreign currency, proactive strategic actions and prior year customer bankruptcies should be more pronounced in the first half of 2019, particularly in the second quarter. The benefits of strategic initiatives begin to improve revenues in the second half of the year and beyond.

- Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA") is expected to range between \$340 million and \$360 million, reflecting a mid-single digit to low double-digit decline compared with full year 2018 adjusted EBITDA. We anticipate the impacts of strategic actions and prior year customer bankruptcies will weigh on our second quarter performance. However, we do expect to see improved second-half performance based on early benefits from restructuring and cost savings initiatives. As planned, inventory levels are expected to remain elevated during the second and third quarters of the year, until the full benefits of capacity adjustments associated with the closure of the manufacturing facilities in Mexico are achieved.
- Capital Expenditures are expected to range between \$55 million and \$65 million, including approximately \$30 million to \$40 million to support the design and implementation of a global enterprise resource planning (ERP) system. As previously announced, the global ERP system implementation is expected to require approximately \$80 million to \$90 million of capital investment during a two-to-three year period and is expected to result in significant efficiencies and cost savings, once fully implemented.
- Other full year assumptions include an effective tax rate of approximately 24 percent, and approximately \$60 million of interest expense.
- As previously communicated in our Registration Statement on Form 10, Kontoor intends to pay a **quarterly dividend**, in cash, at an annual rate initially equal to \$2.24 per share of our common stock (representing a quarterly rate initially equal to \$0.56 per share). The dividend declaration will be at the discretion of Kontoor Brands' Board of Directors and will depend upon many factors, including our financial condition, earnings, cash flows, capital requirements of our business, covenants associated with our debt obligations, legal requirements, regulatory constraints, industry practice and any other factors the Board of Directors deems relevant.

2020 to 2021 Financial Roadmap Reaffirmed

- · Revenue is expected to increase at a low-single digit compound annual growth rate (CAGR) over the time period.
- Adjusted EBITDA is expected to increase at a mid-single digit CAGR over the period.
- · Capital Expenditures are expected to range between \$105 million and \$110 million in aggregate over the period.

"Our financial model is based on durable and consistent free cash flow and a commitment to improved operational performance," Baxter said. "An essential element of that model is a compelling dividend yield, supported by a 60 percent target-payout ratio. Our approach to business success is and will remain fully aligned with our sharp focus on Total Shareholder Return."

Non-GAAP Financial Measures

Constant Currency - This release refers to "reported" amounts in accordance with U.S. GAAP, which include translation and transactional impacts from changes in foreign currency exchange rates. This release also refers to "constant currency" amounts, which exclude the translation impact of changes in foreign currency exchange rates.

Adjusted Amounts - This release refers to adjusted amounts that exclude the impact of restructuring and separations costs, changes in our business model and other adjustments.

Reconciliations of these non-GAAP measures to the most comparable GAAP measures are presented in the supplemental financial information included with this release that identifies and quantifies all reconciling adjustments

and provides management's view of why this information is useful to investors. Such non-GAAP measures should be viewed in addition to, and not as an alternative for, reported results under GAAP. The non-GAAP measures used by Kontoor Brands in this press release may be different from the measures used by other companies.

About Kontoor Brands

Kontoor Brands, Inc. (NYSE: KTB) is a global lifestyle apparel company, with a portfolio led by some of the world's most iconic denim brands: *Wrangler*[®], *Lee*[®] and *Rock & Republic*[®]. Kontoor designs, manufactures and distributes superior high-quality products that look good and fit right, giving people around the world the freedom and confidence to express themselves. Kontoor Brands is focused on leveraging its global platform, strategic sourcing model and best-in-class supply chain to drive brand growth and deliver long-term value for its stakeholders.

For more information about Kontoor Brands, please visit www.KontoorBrands.com.

Forward-Looking Statements

Certain statements included in this release and attachments are "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements are made based on our expectations and beliefs concerning future events impacting Kontoor Brands and therefore involve several risks and uncertainties. You can identify these statements by the fact that they use words such as 'will," "anticipate," "estimate," "expect," "should," and "may" and other words and terms of similar meaning or use of future dates. We caution that forward-looking statements are not guarantees and that actual results could differ materially from those expressed or implied in the forward-looking statements. Potential risks and uncertainties that could cause the actual results of operations or financial condition of Kontoor to differ materially from those expressed or implied by forward-looking statements in this release include, but are not limited to: risks associated with Kontoor Brands' spin-off from VF Corporation, including the risk of disruption to Kontoor's business in connection with the spin-off and that Kontoor could lose revenue as a result of such disruption; the risk that Kontoor does not realize all of the expected benefits of the spin-off; the risk that the spinoff will not be tax-free for U.S. federal income tax purposes; and the risk that there will be a loss of synergies from separating the businesses that could negatively impact the balance sheet, profit margins or earnings of Kontoor. Other risks for Kontoor includes foreign currency fluctuations; the level of consumer demand for apparel; disruption to distribution systems; reliance on a small number of large customers; the financial strength of customers; fluctuations in the price, availability and quality of raw materials and contracted products; disruption and volatility in the global capital and credit markets; response to changing fashion trends, evolving consumer preferences and changing patterns of consumer behavior, intense competition from online retailers, manufacturing and product innovation; increasing pressure on margins; ability to implement their business strategy; ability to grow their international and direct-to-consumer businesses; each company and its vendors' ability to maintain the strength and security of information technology systems; the risk that facilities and systems and those of third-party service providers may be vulnerable to and unable to anticipate or detect data security breaches and data or financial loss; ability to properly collect, use, manage and secure consumer and employee data; stability of manufacturing facilities and foreign suppliers; continued use by suppliers of ethical business practices; ability to accurately forecast demand for products; continuity of members of management; ability to protect trademarks and other intellectual property rights; possible goodwill and other asset impairment; maintenance by licensees and distributors of the value of Kontoor's brands; ability to execute and integrate acquisitions; changes in tax laws and liabilities; legal, regulatory, political and economic risks; the risk of economic uncertainty associated with the pending exit of the United Kingdom from the European Union ("Brexit") or any other similar referendums that may be held; and adverse or unexpected weather conditions. More information on potential factors that could affect Kontoor's financial results is included from time to time in Kontoor's public reports filed with the SEC and Kontoor Brands' Registration Statement on Form 10 also filed with the SEC.

KONTOOR BRANDS, INC. Condensed Combined Statements of Income (Unaudited) (In thousands)

	Three Months Ended March							
		2019		2018	Change			
Net revenues	\$	648,344	\$	669,663	(3)%			
Costs and operating expenses								
Cost of goods sold		401,025		382,421	5%			
Selling, general and administrative expenses		222,124		194,834	14%			
Total costs and operating expenses		623,149		577,255	8%			
Operating income		25,195		92,408	(73)%			
Related party interest income, net		2,339		1,651	42%			
Other interest income, net		1,325		917	44%			
Other expense, net		(971)		(1,197)	(19)%			
Income before income taxes		27,888		93,779	(70)%			
Income taxes		12,475		14,083	(11)%			
Net income	\$	15,413	\$	79,696	(81)%			

Basis of presentation: The Company operates and reports using a 52/53 week fiscal year ending on the Saturday closest to December 31 each year. For presentation purposes herein, all references to periods ended March 2019 and March 2018 relate to the 13-week fiscal periods ended March 30, 2019 and March 31, 2018, respectively. References to December 2018 relate to the balance sheet as of December 29, 2018. Amounts herein may not recalculate due to the use of unrounded numbers.

KONTOOR BRANDS, INC. Condensed Combined Balance Sheets (Unaudited) (In thousands)

	March 2019		De	cember 2018	March 2018		
ASSETS				,			
Current assets							
Cash and equivalents	\$	102,945	\$	96,776	\$	88,234	
Accounts receivable		299,328		252,966		318,480	
Due from related parties, current		291,127		547,690		274,368	
Related party notes receivable		517,940		517,940		546,740	
Inventories		519,006		473,812		499,849	
Other current assets		50,671		52,014		51,783	
Total current assets	·	1,781,017		1,941,198		1,779,454	
Due from related parties, noncurrent		370		611		1,576	
Property, plant and equipment, net		138,972		138,449		142,958	
Operating lease assets		77,305		_		_	
Intangible assets, net		51,913		53,059		56,638	
Goodwill		213,623		214,516		220,233	
Other assets		122,210		110,632		125,106	
TOTAL ASSETS	\$	2,385,410	\$	2,458,465	\$	2,325,965	
LIABILITIES AND EQUITY							
Current liabilities							
Short-term borrowings	\$	8,368	\$	3,215	\$	12,103	
Accounts payable		147,403		134,129		131,667	
Due to related parties, current		3,865		16,140		60,424	
Related party notes payable		241,867		269,112		269,112	
Accrued liabilities		206,517		194,228		171,501	
Operating lease liabilities, current		29,156		· —		· —	
Total current liabilities		637,176	·	616,824		644,807	
Operating lease liabilities, noncurrent		51,533		_			
Other liabilities		117,719		118,189		117,376	
Commitments and contingencies		,		,		,	
Total liabilities		806,428	·	735,013		762,183	
Equity		,		,-		, , , ,	
Parent company investment		1,723,406		1,868,634		1,676,563	
Accumulated other comprehensive income (loss)		(144,424)		(145,182)		(112,781)	
Total equity		1,578,982		1,723,452		1,563,782	
TOTAL LIABILITIES AND EQUITY	\$	2,385,410	\$	2,458,465	\$	2,325,965	
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KONTOOR BRANDS, INC. Condensed Combined Statements of Cash Flows (Unaudited) (In thousands)

	Three Months Ended March							
		2019						
OPERATING ACTIVITIES								
Net income	\$	15,413	\$	79,696				
Depreciation and amortization		7,703		8,310				
Stock-based compensation		7,685		3,740				
Provision for doubtful accounts		2,730		(10)				
Other adjustments		172,956		(206,101)				
Cash provided (used) by operating activities		206,487		(114,365)				
INVESTING ACTIVITIES				, , ,				
Capital expenditures		(5,300)		(6,528)				
Repayments received from related party notes receivable				1,000				
Other, net		(20)		6,428				
Cash (used) provided by investing activities		(5,320)		900				
FINANCING ACTIVITIES		(, ,						
Net increase in short-term borrowings		5,081		7,565				
Repayments of related party notes payable		(27,245)		, <u> </u>				
Net transfers (to) from Parent		(173,485)		109,705				
Cash (used) provided by financing activities		(195,649)		117,270				
Effect of foreign currency rate changes on cash and cash equivalents		651		3,618				
Net change in cash and cash equivalents		6,169		7,423				
Cash and cash equivalents – beginning of year		96,776		80,811				
Cash and cash equivalents – end of period	\$	102,945	\$	88,234				

KONTOOR BRANDS, INC. Supplemental Financial Information Reportable Segment Information (Unaudited) (Dollars in thousands)

% Change

Constant Currency(a) **Three Months Ended March** % Change 2019 2018 Segment revenues: Wrangler \$ 369,935 \$ 364.983 1% 4% Lee 241,531 261,961 (8)% (4)% Other (b) 36,878 42,719 (14)% (14)% 648,344 Total segment revenues 669,663 (3)% Segment profit: \$ 23,665 (62)% Wrangler 62,946 (81)% 17,633 Lee 35,989 (51)% (52)% Other (b) (3,085)(1,749)(76)% (76)% Total segment profit 38,213 97,186 (61)% (73)% Corporate and other expenses (13,989)(5,975)134% 134% Related party interest income, net 2,339 1,651 42% 42% Other interest income, net 1,325 917 44% 51% Income before income taxes 27,888 93,779 (70)% (83)%

⁽a) Refer to constant currency definition on the following pages.

⁽b) Other is included for purposes of reconciliation of revenues and profit, but it is not considered a reportable segment. Other includes sales (i) of VF-branded products (other than *Wrangler*[®] and *Lee*[®] branded products which are reported in the respective segments above) and third-party branded merchandise at *VF Outlet*[™] stores, (ii) of *Rock and Republic* [®] branded apparel, (iii) to VF for products manufactured in our plants and use of our transportation fleet, and (iv) from fulfilling a transition services agreement related to VF's sale of its *Nautica* [®] brand business in mid-2018.

^{*} Calculation not meaningful

KONTOOR BRANDS, INC.

Supplemental Financial Information

Reportable Segment Information – Constant Currency Basis (Non-GAAP) (Unaudited)

(Dollars in thousands)

Three Months Ended March 2019 As Reported Adjust for Foreign under GAAP **Currency Exchange Constant Currency** Segment revenues: Wrangler \$ 369,935 \$ 8,972 \$ 378,907 241,531 Lee 9,511 251,042 Other 36,878 36,879 648,344 666,828 **Total segment revenues** 18,484 Segment profit: Wrangler \$ 23,665 \$ (11,391)12,274 (304) Lee 17,633 17,329 Other (3,085)(1) (3,086)Total segment profit 38,213 (11,696)26.517 Corporate and other expenses (13,989)(13,989)Related party interest income, net 2.339 2.339 Other interest income, net 1,325 59 1,384

27,888

(11,637)

16,251

Constant Currency Financial Information

Income before income taxes

The Company is a global company that reports financial information in U.S. dollars in accordance with GAAP. Foreign currency exchange rate fluctuations affect the amounts reported by the Company from translating its foreign revenues and expenses into U.S. dollars. These rate fluctuations can have a significant effect on reported operating results. As a supplement to our reported operating results, we present constant currency financial information, which is a non-GAAP financial measure that excludes the impact of translating foreign currencies into U.S. dollars. We use constant currency information to provide a framework to assess how our business performed excluding the effects of changes in the rates used to calculate foreign currency translation. Management believes this information is useful to investors to facilitate comparison of operating results and better identify trends in our businesses.

To calculate foreign currency translation on a constant currency basis, operating results for the current year period for entities reporting in currencies other than the U.S. dollar are translated into U.S. dollars at the average exchange rates in effect during the comparable period of the prior year (rather than the actual exchange rates in effect during the current year period).

These constant currency performance measures should be viewed in addition to, and not as an alternative for, reported results under GAAP. The constant currency information presented may not be comparable to similarly titled measures reported by other companies.

KONTOOR BRANDS, INC. Condensed Combined Statements of Income by Quarter (Unaudited) (In thousands)

		2018								
	March			June	September		December			Full Year
Net revenues	\$	669,663		\$ 663,856		\$ 704,246		726,233	\$	2,763,998
Costs and operating expenses										
Cost of goods sold		382,421		396,785		424,053		446,176		1,649,435
Selling, general and administrative expenses		194,834		187,835		188,411		210,441		781,521
Total costs and operating expenses		577,255		584,620		612,464		656,617		2,430,956
Operating income		92,408		79,236		91,782		69,616		333,042
Related party interest income, net		1,651		1,660		2,104		2,323		7,738
Other interest income, net		917		970		1,308		1,372		4,567
Other expense, net		(1,197)		(1,241)		(2,084)		(746)		(5,269)
Income before income taxes		93,779		80,625		93,110		72,565		340,078
Income taxes		14,083		17,392		24,867		20,663		77,005
Net income	\$	79,696	\$	63,233	\$	68,243	\$	51,902	\$	263,073

Basis of presentation: The Company operates and reports using a 52/53 week fiscal year ending on the Saturday closest to December 31 of each year. For presentation purposes herein, all references to the March, June, September and December quarters of 2018 relate to the 13-week fiscal periods ended March 31, 2018, June 30, 2018, September 29, 2018, and December 29, 2018, respectively. The Company has presented its 2018 unaudited condensed combined statements of income by quarter in order to provide investors with comparable financial information. Amounts herein may not recalculate due to the use of unrounded numbers.

KONTOOR BRANDS, INC. Supplemental Financial Information Reconciliation of Adjusted Net Revenues, EBIT, EBITDA and Adjusted EBITDA by Quarter (Non-GAAP) (Unaudited)

(In thousands)

	2019	2018									
	 March		March	June		September		December			Full Year
Net revenues as reported under GAAP	\$ 648,344	\$	669,663	\$	663,856	\$	704,246	\$	726,233	\$	2,763,998
Business model changes ^(a)	(18,416)		(21,694)		(21,027)		(22,248)		(16,363)		(81,332)
Adjusted net revenues	\$ 629,928	\$	647,969	\$	642,829	\$	681,998	\$	709,870	\$	2,682,666
Net income as reported under GAAP	\$ 15,413	\$	79,696	\$	63,233	\$	68,243	\$	51,902	\$	263,073
Income taxes	12,475		14,083		17,392		24,867		20,663		77,005
Related party interest income, net	(2,339)		(1,651)		(1,660)		(2,104)		(2,323)		(7,738)
Other interest income, net	 (1,325)		(917)		(970)		(1,308)		(1,372)	_	(4,567)
EBIT	24,224		91,211		77,994		89,698		68,870		327,773
Depreciation and amortization	 7,703		8,310		7,780		7,581		7,361	_	31,032
EBITDA	31,927		99,521		85,774		97,279		76,231		358,805
Restructuring and separation costs ^(b) Business model changes ^(a) Other adjustments ^(c)	36,580 3,201 4,192		1,936 (57) 1,793		2,017 1,449 1,774		1,216 2,472 (1,402)		23,446 2,348 (10,188)		28,615 6,212 (8,023)
Adjusted EBITDA	\$ 75,900	\$	103,193	\$	91,014	\$	99,565	\$	91,837	\$	385,609

Basis of presentation: The Company operates and reports using a 52/53 week fiscal year ending on the Saturday closest to December 31 of each year. For presentation purposes herein, all references to the March, June, September and December quarters of 2018 relate to the 13-week fiscal periods ended March 31, 2018, June 30, 2018, September 29, 2018, and December 29, 2018, respectively. The Company has presented its 2018 financial information by quarter in order to provide investors with comparable financial information. Amounts herein may not recalculate due to the use of unrounded numbers.

Non-GAAP Financial Information

The financial information above has been presented on a GAAP basis and on an adjusted basis. These adjusted presentations are non-GAAP measures.

Management uses the above financial measures internally in its budgeting and review process and, in some cases, as a factor in determining compensation. In addition, Adjusted EBITDA is a key financial measure for the Company's shareholders and financial lenders. While management believes that these non-GAAP financial measures are useful in evaluating the business, this information should be considered as supplemental in nature and should be viewed in addition to, and not as an alternate for, reported results under GAAP. In addition, these non-GAAP measures may be different from similarly titled measures used by other companies.

- (a) Business model changes relate to the exit of unprofitable markets in select European and South American countries, and the discontinuation of manufacturing for VF Corporation.
- (b) Restructuring costs relate to strategic actions taken to achieve cost savings, and separation costs relate to the spin-off from VF Corporation and establishment of Kontoor as a separate public company.
- (c) Other adjustments have been made to revise historical corporate allocations, primarily attributable to the carve-out basis of accounting, so that Adjusted EBITDA reflects the anticipated cost structure of a separate public company. Additionally, adjustments have been made to remove the funding fees related to the accounts receivable sale arrangement, as they are treated as interest expense for calculation of Adjusted EBITDA for debt compliance purposes.

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