# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): February 28, 2023

# **KONTOOR BRANDS, INC.**

(Exact name of registrant as specified in charter)

**001-38854** (Commission file number) 83-2680248 (I.R.S. employer identification number)

North Carolina (State or other jurisdiction of incorporation)

> 400 N. Elm Street nsboro. North Carolina 2

Greensboro, North Carolina 27401 (Address of principal executive offices)

(336) 332-3400

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on which Registered
Common Stock, no par value	KTB	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02. Results of Operations and Financial Condition.

On February 28, 2023, Kontoor Brands, Inc. issued a press release announcing financial results for the fourth quarter and full year fiscal 2022. A copy of the press release is furnished as Exhibit 99.1 and incorporated herein by reference.

# Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

# Exhibit No. Description 99.1 Press release issued by Kontoor Brands, Inc., dated February 28, 2023, announcing financial results for the fourth quarter and full year fiscal 2022. 104 Cover Page Interactive Data File - The cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

By:

Name:

Title:

Date: February 28, 2023

KONTOOR BRANDS, INC.

/s/ Rustin Welton Rustin Welton Executive Vice President and Chief Financial Officer



# KONTOOR BRANDS REPORTS 2022 FOURTH QUARTER AND FULL YEAR RESULTS; PROVIDES 2023 OUTLOOK

# Fourth Quarter 2022 Highlights

- Revenue of \$732 million increased 7 percent (9 percent in constant currency) compared to Q4'21
- Reported EPS of \$0.91 compared to Q4'21 reported EPS of \$0.75; adjusted EPS of \$0.88 compared to Q4'21 adjusted EPS of \$0.88
- As previously announced, the Company's Board of Directors declared a regular quarterly cash dividend of \$0.48 per share, payable on March 20, 2023, to shareholders of record at the close of business on March 10, 2023

# Full Year 2022 Highlights

- Revenue of \$2.63 billion increased 6 percent (8 percent in constant currency) compared to FY'21
- Reported EPS of \$4.31 compared to FY'21 reported EPS of \$3.31; adjusted EPS of \$4.49 compared to FY'21 adjusted EPS of \$4.28
- Through a combination of share repurchases and dividend payouts, the Company returned a total of \$166 million to shareholders during 2022

# Full Year 2023 Financial Outlook

- Revenue is expected to increase at a low-single digit percentage compared to FY'22
- EPS is expected to be in the range of \$4.55 to \$4.75

**GREENSBORO, N.C. - February 28, 2023 -**Kontoor Brands, Inc. (NYSE: KTB), a global lifestyle apparel company, with a portfolio led by two of the world's most iconic consumer brands, *Wrangler®* and *Lee®*, today reported financial results for its fourth quarter and full year ended December 31, 2022.

"We finished 2022 strong, as fourth quarter revenue and EPS came in significantly above our plan. Despite unprecedented macroeconomic challenges, we are delivering on many of our long-term goals, with 2022 revenue and earnings ahead of our Investor Day targets. I want to thank our teams around the world for navigating these near-term external pressures, while setting the foundation for Kontoor's long-term future success," said Scott Baxter, President, Chief Executive Officer and Chair of Kontoor Brands.

"Even as we anticipate macro headwinds to persist through the year, we begin 2023 from a position of strength. We expect our strategic investments in talent, demand creation and innovation to support continued share gains in our core business, while also driving diversified, accretive growth across DTC channels, categories and international markets. Kontoor's powerful combination of sustained profitability, robust balance sheet, and flexible capital allocation optionality should continue to yield superior returns for all stakeholders," added Baxter.

This release refers to "adjusted" amounts from 2022 and 2021 and "constant currency" amounts, which are further described in the Non-GAAP Financial Measures section below. All per share

amounts are presented on a diluted basis. Unless otherwise noted, "reported" and "constant currency" amounts are the same.

# Fourth Quarter 2022 Income Statement Review

**Revenue** was \$732 million, a 7 percent increase (9 percent increase in constant currency) over the same period in the prior year. Revenue increases were primarily driven by strength in domestic wholesale and Digital, somewhat offset by decreases in International with the continued impacts of lockdowns and restrictions in China weighing on the guarter.

U.S. revenue was \$605 million, increasing 16 percent over the same period in the prior year, with gains in both the *Wrangler* and *Lee* brands. U.S. wholesale increased 17 percent compared to the fourth quarter 2021, including strength in U.S. digital wholesale which increased 66 percent compared to last year. These gains were augmented by continued strength in U.S. own.com revenue, which increased 19 percent compared to the same period last year.

International revenue was \$127 million, a 20 percent decrease (12 percent decrease in constant currency) over the same period in the prior year. China decreased 33 percent (25 percent decrease in constant currency) compared to the fourth quarter 2021, driven by impacts from the COVID lockdowns and restrictions in the region. Europe decreased 15 percent (4 percent decrease in constant currency) over the same period last year, with wholesale pressures more than offsetting constant currency gains in DTC.

*Wrangler* brand global revenue was \$509 million, a 15 percent increase (16 percent increase in constant currency) from the same period in the prior year. *Wrangler* U.S. revenue increased 19 percent compared to the same period last year, primarily driven by increased shipments in U.S. wholesale, with broad-based channel and category strength including Western, Outdoor, Workwear and T-shirts. *Wrangler* international revenue decreased 17 percent (9 percent decrease in constant currency) compared to the fourth quarter 2021, with gains in DTC more than offset by decreases in wholesale channels.

Lee brand global revenue was \$219 million, a 6 percent decrease (3 percent decrease in constant currency) from the same period in the prior year. Lee U.S. revenue increased 5 percent compared to the same period last year, primarily driven by Digital. Globally, non-denim categories such as T-shirts experienced significant year-over-year gains in the quarter. Lee international revenue decreased 21 percent (13 percent decrease in constant currency) compared to the fourth quarter 2021, driven primarily by reductions in China due to the impact of COVID restrictions.

Other global revenue was \$4 million, a 19 percent decrease compared to the same period in the prior year.

**Gross margin** decreased 200 basis points to 40.8 percent of revenue compared to the same period last year. Compared to adjusted gross margin in the fourth quarter 2021, gross margin decreased 180 basis points. Higher inflationary pressures on input costs, inventory provisions and impacts from production downtime, as well as foreign currency, primarily drove the decline. The decline was partially offset by strategic pricing and channel mix, as well as moderating transitory costs such as air freight.

**Selling, General & Administrative (SG&A)** expenses were \$214 million in the fourth quarter. Adjusted SG&A expenses were \$213 million, or 29.1 percent of revenue, decreasing 290 basis points compared to the same period in the prior year. As expected, tight controls of discretionary expenses as well as lower compensation costs and a decrease in credit loss provisions were somewhat offset by higher distribution expenses, and an increase in strategic investments in IT.

**Operating income** was \$85 million on a reported basis and \$86 million on an adjusted basis. Adjusted operating margin of 11.7 percent increased 110 basis points compared to adjusted operating margin during the same period in the prior year. Benefits from tight expense controls, lower compensation costs and strategic pricing more than offset higher inflationary pressures on input costs, inventory provisions and impacts from production downtime.

**Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA)**was \$95 million on a reported basis and \$93 million on an adjusted basis. Adjusted EBITDA margin of 12.7 percent increased 60 basis points compared to adjusted EBITDA margin during the same period in the prior year.

**Earnings per share** was \$0.91 on a reported basis and \$0.88 on an adjusted basis compared to reported EPS of \$0.75 and adjusted EPS of \$0.88, in the same period last year.

# Full Year 2022 Income Statement Review

**Revenue** was \$2.63 billion, a 6 percent increase (8 percent increase in constant currency) over the prior year. Revenue increases were primarily driven by strength in Digital, including own.com and digital wholesale, as well as strength in U.S. wholesale. These gains were somewhat offset by a decrease in non-U.S. wholesale with the continued impacts of lockdowns and restrictions in China weighing on the year.

U.S. revenue was \$2.07 billion, increasing 11 percent over last year, with gains in both the *Wrangler* and *Lee* brands. U.S. wholesale increased 11 percent compared to 2021, including strength in digital wholesale which increased 23 percent compared to last year. These gains were augmented by continued strength in U.S. own.com revenue which increased 23 percent compared to 2021.

International revenue was \$557 million, an 8 percent decrease (1 percent decrease in constant currency) over the prior year. China decreased 23 percent (20 percent decrease in constant currency) compared to 2021, driven by the impacts of COVID lockdowns and restrictions in the region. Europe decreased 5 percent (a 7 percent increase in constant currency) over the prior year, with DTC driving the constant currency gains.

*Wrangler* brand global revenue was \$1.75 billion, an 11 percent increase (12 percent increase in constant currency) from the prior year, driven by U.S. wholesale and global *Wrangler* own.com which increased 25 percent. *Wrangler* U.S. revenue increased 13 percent compared to last year, with broad-based channel and category strength including Western, Outdoor, Workwear and T-shirts. U.S. Wrangler.com increased 27 percent compared to last year. *Wrangler* international revenue decreased 1 percent (8 percent increase in constant currency) compared to 2021.

Lee brand global revenue was \$874 million, a 1 percent decrease (1 percent increase in constant currency) from the prior year. Lee U.S. revenue increased 7 percent compared to last year, primarily driven by Digital. Globally, non-denim categories such as T-shirts experienced significant year-over-year gains. U.S. Lee.com increased 13 percent compared to last year. *Lee* international revenue decreased 12 percent (6 percent decrease in constant currency) from 2021, driven primarily by the reductions in China due to the impact of COVID lockdowns.

Other global revenue was \$11 million, a 17 percent decrease compared to the prior year.

**Gross margin** was 43.1 percent of revenue, a decrease of 160 basis points compared to 2021 reported gross margin and a 150 basis point decrease compared to 2021 adjusted gross margin. Higher inflationary pressures on input costs, inventory provisions and foreign currency primarily drove the decline. The decline was partially offset by strategic pricing and Digital own.com mix.

Selling, General & Administrative (SG&A) expenses were \$778 million on a reported basis and \$762 million on an adjusted basis in 2022. As a percent of revenue, adjusted SG&A was 29.0 percent, decreasing 140 basis points compared to adjusted SG&A during the prior year. Increased strategic investments and distribution expenses were more than offset by tight controls of discretionary expenses as well as lower compensation costs.

**Operating income** was \$357 million on a reported basis and \$372 million on an adjusted basis. Adjusted operating margin of 14.1 percent decreased 10 basis points compared to adjusted operating margin in the prior year. Benefits from tight expense controls, lower compensation costs and strategic pricing were more than offset by higher inflationary pressures on input costs and inventory provisions.

**Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA)**was \$390 million on a reported basis and \$402 million on an adjusted basis. Adjusted EBITDA margin of 15.3 percent decreased 30 basis points compared to adjusted EBITDA margin during the prior year.

**Earnings per share** was \$4.31 on a reported basis and \$4.49 on an adjusted basis compared to reported EPS of \$3.31 and adjusted EPS of \$4.28, in the prior year.

# December 31, 2022, Balance Sheet and Liquidity Review

The Company ended fiscal 2022 with \$59 million in cash and cash equivalents, and approximately \$0.8 billion in long-term debt.

As of December 31, 2022, the Company had no outstanding borrowings under the Revolving Credit Facility and \$488 million available for borrowing against this facility.

As previously announced, the Company's Board of Directors declared a regular quarterly cash dividend of \$0.48 per share, payable on March 20, 2023, to shareholders of record at the close of business on March 10, 2023. With a combination of share repurchases and payout of the dividend, the Company returned a total of \$166 million to shareholders during 2022.

Inventory at the end of fiscal 2022 was \$597 million, up 64 percent compared to the prior-year period and 30 percent compared to pre-pandemic 2019 levels. Year-end inventory sequentially

improved by \$81 million from the third quarter of 2022. Approximately 90 percent of inventory at the end of the year was core product. The Company is taking proactive actions and expects inventory to return to more normalized levels in mid-2023.

# <u>2023 Outlook</u>

The Company's strategic initiatives are working as evidenced by fourth quarter and full year 2022 results. Although the impacts from near-term macroeconomic factors are uncertain, the Company remains focused on execution to deliver continued strong share gains in the U.S. and to drive structural gross margin improvement in accretive categories, channels and geographies. Accordingly, the Company remains confident in its strategy and expects to continue investing in its brands and capabilities in support of longer-term profitable revenue growth and anticipates robust cash generation as inventory normalizes in 2023.

Thus, the Company is providing its 2023 guidance including the following:

- **Revenue** is expected to increase at a low-single digit percentage over 2022 with growth fairly balanced between the first and second half. The Company expects first half growth to be driven by the U.S. with continued momentum in POS, share gains and Digital, somewhat tempered by softness in China as the region continues to recover from COVID lockdowns and restrictions. During the second half of 2023, the Company assumes macro consumer demand conditions to be more challenged in the U.S., with the China market more fully reopening.
- Gross margin is expected to be in the range of 43.5 percent to 44.0 percent, increasing 40 to 90 basis points compared to
  gross margin of 43.1 percent in 2022. Expected increases from continued structural mix shifts to accretive channels such as
  Digital and International, lower inflationary pressures on input costs and higher AURs, are anticipated to be somewhat offset
  by impacts from production downtime. The Company expects gross margin benefits to be more second half weighted, driven
  by geographic and DTC mix, lower production downtime and reduced input cost pressures.
- SG&A investments will continue to be made in the Company's brands and capabilities in support of longer-term profitable revenue growth, including demand creation, DTC, and International expansion, as well as planned normalization of compensation expenses. Compared to adjusted SG&A in 2022, the Company expects full year SG&A to increase at a mid-single digit percentage, with second half investments anticipated to be stronger than in the first half.
- EPS is expected to be in the range of \$4.55 to \$4.75. Due primarily to gross margin, the Company expects EPS on a dollar basis to be more weighted to the second half of 2023.
- **Capital Expenditures** are expected to be in the range of \$35 million to \$40 million, primarily to support growth in owned brick and mortar stores, manufacturing, distribution and IT projects.

 The Company expects an effective tax rate of 20 percent to 21 percent. Interest expense is expected to be in the range of \$33 million to \$38 million. Other Expense is expected to be in the range of \$5 million to \$10 million. Average shares outstanding are expected to be approximately 57 million, excluding the impact of additional share repurchases.

# Webcast Information

Kontoor Brands will host its fourth quarter and full year 2022 conference call beginning at 8:30 a.m. Eastern Time today, February 28, 2023. The conference will be broadcast live via the Internet, accessible at https://www.kontoorbrands.com/investors. For those unable to listen to the live broadcast, an archived version will be available at the same location.

# Non-GAAP Financial Measures

<u>Adjusted Amounts</u> - This release refers to "adjusted" amounts. Adjustments during 2022 represent charges related to the globalization of the Company's operating model and relocation of the European headquarters. Adjustments during 2021 primarily represent costs associated with the Company's global ERP implementation and information technology infrastructure build-out. Additional information regarding adjusted amounts is provided in notes to the supplemental financial information included with this release.

<u>Constant Currency</u> - This release refers to "reported" amounts in accordance with GAAP, which include translation and transactional impacts from changes in foreign currency exchange rates. This release also refers to "constant currency" amounts, which exclude the translation impact of changes in foreign currency exchange rates.

Reconciliations of these non-GAAP measures to the most comparable GAAP measures are presented in the supplemental financial information included with this release that identifies and quantifies all reconciling adjustments and provides management's view of why this non-GAAP information is useful to investors. While management believes that these non-GAAP measures are useful in evaluating the business, this information should be viewed in addition to, and not as an alternate for, reported results under GAAP. The non-GAAP measures used by the Company in this release may be different from similarly titled measures used by other companies.

# About Kontoor Brands

Kontoor Brands, Inc. (NYSE: KTB) is a global lifestyle apparel company, with a portfolio led by two of the world's most iconic consumer brands: *Wrangler*<sup>®</sup> and *Lee*<sup>®</sup>. Kontoor designs, manufactures and distributes superior high-quality products that look good and fit right, giving people around the world the freedom and confidence to express themselves. Kontoor Brands is a purpose-led organization focused on leveraging its global platform, strategic sourcing model and best-in-class supply chain to drive brand growth and deliver long-term value for its stakeholders. For more information about Kontoor Brands, please visit www.KontoorBrands.com.

# Forward-Looking Statements

Certain statements included in this release and attachments are "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements are made based on our expectations and beliefs concerning future events impacting the Company and therefore involve several risks and uncertainties. You can identify these statements by the fact that they use words such as "will," "anticipate," "estimate," "expect," "should," "may" and other words and terms of similar meaning or use of future dates. We caution that forward-looking statements are not guarantees and that actual results could differ materially from those expressed or implied in the forward-looking statements. We do not intend to update any of these forward-looking statements or publicly announce the results of any revisions to these forward-looking statements, other than as required under the U.S. federal securities laws. Potential risks and uncertainties that could cause the actual results of operations or financial condition of the Company to differ materially from those expressed or implied by forward-looking statements in this release include, but are not limited to: macroeconomic conditions, including inflation, rising interest rates, recessionary concerns, distress in global credit markets and foreign currency exchange rates, as well as ongoing global supply chain disruptions, labor challenges, the COVID-19 pandemic and geopolitical events, continue to adversely impact global economic conditions and have had, and may continue to have, a negative impact on the Company's business, results of operations, financial condition and cash flows (including future uncertain impacts); the level of consumer demand for apparel; supply chain and shipping disruptions, which could continue to result in shipping delays, an increase in transportation costs and increased product costs or lost sales; reliance on a small number of large customers: the COVID-19 pandemic continues to negatively affect the Company's business and could continue to result in supply chain disruptions, reduced consumer traffic and purchasing, closed factories and stores, and reduced workforces (including future uncertain effects); intense industry competition; the ability to accurately forecast demand for products; the Company's ability to gauge consumer preferences and product trends, and to respond to constantly changing markets; the Company's ability to maintain the images of its brands; increasing pressure on margins; e-commerce operations through the Company's direct-to-consumer business; the financial difficulty experienced by the retail industry; possible goodwill and other asset impairment; the ability to implement the Company's business strategy; the stability of manufacturing facilities and foreign suppliers; fluctuations in wage rates and the price, availability and quality of raw materials and contracted products; the reliance on a limited number of suppliers for raw material sourcing and the ability to obtain raw materials on a timely basis or in sufficient quantity or quality; disruption to distribution systems; seasonality; unseasonal or severe weather conditions; the Company's and its vendors' ability to maintain the strength and security of information technology systems; the risk that facilities and systems and those of third-party service providers may be vulnerable to and unable to anticipate or detect data security breaches and data or financial loss: ability to properly collect, use, manage and secure consumer and employee data; foreign currency fluctuations; disruption and volatility in the global capital and credit markets and its impact on the Company's ability to obtain short-term or long-term financing on favorable terms; the impact of climate change and related legislative and regulatory responses; legal, regulatory, political and economic risks; changes to trade policy, including tariff and import/export regulations; compliance with anti-bribery, anti-corruption and anti-money laundering laws by the Company and third-party suppliers and manufacturers;

changes in tax laws and liabilities; the costs of compliance with or the violation of national, state and local laws and regulations for environmental, consumer protection, employment, privacy, safety and other matters; continuity of members of management; labor relations; the ability to protect trademarks and other intellectual property rights; the ability of the Company's licensees to generate expected sales and maintain the value of the Company's brands; the Company maintaining satisfactory credit ratings; restrictions on the Company's business relating to its debt obligations; volatility in the price and trading volume of the Company's common stock; anti-takeover provisions in the Company's organizational documents; and fluctuations in the amount and frequency of our share repurchases.

Many of the foregoing risks and uncertainties will be exacerbated by any continued worsening of the global business and economic environment. More information on potential factors that could affect the Company's financial results are described in detail in the Company's most recent Annual Report on Form 10-K and in other reports and statements that the Company files with the SEC.

# Contacts

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or

# Media:

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#### KONTOOR BRANDS, INC. Condensed Consolidated Statements of Operations (Unaudited)

	Thr	Three Months Ended December			%	Twelve Months Ended December				%
(Dollars in thousands, except per share amounts)		2022		2021	Change	2022		2021		Change
Net revenues	\$	731,608	\$	681,091	7%	\$	2,631,444	\$	2,475,916	6%
Costs and operating expenses										
Cost of goods sold		432,886		389,632	11%		1,497,076		1,368,190	9%
Selling, general and administrative expenses		214,089		222,813	(4)%		777,703		824,747	(6)%
Total costs and operating expenses		646,975		612,445	6%		2,274,779		2,192,937	4%
Operating income		84,633		68,646	23%		356,665		282,979	26%
Interest expense		(9,804)		(12,312)	(20)%		(34,919)		(38,900)	(10)%
Interest income		324		456	(29)%		1,352		1,480	(9)%
Other income (expense), net		1,225		114	975%		(3,962)		(959)	313%
Income before income taxes		76,378	· · ·	56,904	34%		319,136	·	244,600	30%
Income taxes		24,773		12,994	91%		73,643		49,177	50%
Net income	\$	51,605	\$	43,910	18%	\$	245,493	\$	195,423	26%
Earnings per common share										
Basic	\$	0.93	\$	0.77		\$	4.40	\$	3.40	
Diluted	\$	0.91	\$	0.75		\$	4.31	\$	3.31	
Weighted average shares outstanding										
Basic		55,485		56,972			55,744		57,394	
Diluted		56,666		58,804			56,962		59,086	
		,		,			,		,	

Basis of presentation for all financial tables within this release: The Company operates and reports using a 52/53 week fiscal year ending on the Saturday closest to December 31 each year. For presentation purposes herein, all references to periods ended December 2022 and December 2021 correspond to the 13-week and 52-week fiscal periods ended December 31, 2022 and January 1, 2022, respectively. References to December 2022 and December 2021 relate to the balance sheets as of December 31, 2022 and January 1, 2022, respectively. Amounts herein may not recalculate due to the use of unrounded numbers.

# KONTOOR BRANDS, INC. Condensed Consolidated Balance Sheets (Unaudited)

(In thousands)	Dec	December 2022		December 2021	
ASSETS					
Current assets					
Cash and cash equivalents	\$	59,179	\$	185,322	
Accounts receivable, net		225,858		289,800	
Inventories		596,836		362,957	
Prepaid expenses and other current assets		100,396		72,579	
Total current assets		982,269		910,658	
Property, plant and equipment, net		104,465		105,155	
Operating lease assets		51,029		54,950	
Intangible assets, net		13,361		14,638	
Goodwill		209,627		212,213	
Deferred income taxes		67,282		74,876	
Other assets		154,228		160,534	
TOTAL ASSETS	\$	1,582,261	\$	1,533,024	
LIABILITIES AND EQUITY					
Current liabilities					
Short-term borrowings	\$	7,280	\$	249	
Current portion of long-term debt		10,000		_	
Accounts payable		206,262		214,204	
Accrued liabilities		196,989		217,164	
Operating lease liabilities, current		19,898		24,195	
Total current liabilities		440,429		455,812	
Operating lease liabilities, noncurrent		31,506		32,993	
Deferred income taxes		6,919		5,572	
Other liabilities		70,031		99,192	
Long-term debt		782,619		791,317	
Commitments and contingencies					
Total liabilities		1,331,504		1,384,886	
Total equity		250,757		148,138	
TOTAL LIABILITIES AND EQUITY	\$	1,582,261	\$	1,533,024	

# KONTOOR BRANDS, INC. Condensed Consolidated Statements of Cash Flows (Unaudited)

	1	Twelve Months Ended D				
(In thousands)		2022		2021		
OPERATING ACTIVITIES						
Net income	\$	245,493	\$	195,423		
Adjustments to reconcile net income to cash provided by operating activities:						
Depreciation and amortization		37,126		36,599		
Stock-based compensation		21,891		38,516		
Other, including working capital changes		(220,925)		13,324		
Cash provided by operating activities		83,585		283,862		
INVESTING ACTIVITIES						
Property, plant and equipment expenditures		(18,375)		(10,551)		
Capitalized computer software		(10,022)		(26,322)		
Other		(1,721)		(2,498)		
Cash used by investing activities		(30,118)		(39,371)		
FINANCING ACTIVITIES						
Borrowings under revolving credit facility		163,000		—		
Repayments under revolving credit facility		(163,000)		_		
Proceeds from issuance of senior notes		—		400,000		
Payment of deferred financing costs		(298)		(8,010)		
Repayments of term loans		—		(523,000)		
Repurchases of Common Stock		(62,494)		(75,462)		
Dividends paid		(103,661)		(95,081)		
Shares withheld for taxes, net of proceeds from issuance of Common Stock		(11,700)		(1,951)		
Other		7,246		(562)		
Cash used by financing activities		(170,907)		(304,066)		
Effect of foreign currency rate changes on cash and cash equivalents		(8,703)		(3,241)		
Net change in cash and cash equivalents		(126,143)		(62,816)		
Cash and cash equivalents – beginning of period		185,322		248,138		
Cash and cash equivalents – end of period	\$	59,179	\$	185,322		

# KONTOOR BRANDS, INC. Supplemental Financial Information Business Segment Information (Unaudited)

	1	hree Months E	nded l	December		% Change Constant
(Dollars in thousands)		2022		2021	% Change	Currency <sup>(a)</sup>
Segment revenues:						
Wrangler	\$	509,277	\$	443,600	15%	16%
Lee		218,628		232,917	(6)%	(3)%
Total reportable segment revenues		727,905		676,517	8%	9%
Other revenues <sup>(b)</sup>		3,703		4,574	(19)%	(19)%
Total net revenues	\$	731,608	\$	681,091	7%	9%
Segment profit:						
Wrangler	\$	95,124	\$	80,152	19%	19%
Lee		19,219		15,722	22%	27%
Total reportable segment profit	\$	114,343	\$	95,874	19%	20%
Corporate and other expenses		(28,158)		(27,375)	3%	3%
Interest expense		(9,804)		(12,312)	(20)%	(20)%
Interest income		324		456	(29)%	(18)%
(Loss) profit related to other revenues <sup>(b)</sup>		(327)		261	(225)%	(230)%
Income before income taxes	\$	76,378	\$	56,904	34%	36%

	-	Fwelve Months	Ended	December		% Change Constant
(Dollars in thousands)	2022			2021	% Change	Currency <sup>(a)</sup>
Segment revenues:						
Wrangler	\$	1,745,805	\$	1,575,231	11%	12%
Lee		874,366		887,052	(1)%	1%
Total reportable segment revenues		2,620,171		2,462,283	6%	8%
Other revenues <sup>(b)</sup>		11,273		13,633	(17)%	(17)%
Total net revenues	\$	2,631,444	\$	2,475,916	6%	8%
Segment profit:						
Wrangler	\$	321,173	\$	294,153	9%	10%
Lee		121,056		128,305	(6)%	(3)%
Total reportable segment profit	\$	442,229	\$	422,458	5%	6%
Corporate and other expenses		(88,932)		(140,960)	(37)%	(35)%
Interest expense		(34,919)		(38,900)	(10)%	(10)%
Interest income		1,352		1,480	(9)%	1%
(Loss) profit related to other revenues <sup>(b)</sup>		(594)		522	(214)%	(216)%
Income before income taxes	\$	319,136	\$	244,600	30%	31%

(a) Refer to constant currency definition on the following pages.
 (b) We report an "Other" category in order to reconcile segment revenues and segment profit to the Company's operating results, but the Other category does not meet the criteria to be considered a reportable segment. Other primarily includes sales and licensing of *Rock & Republic*<sup>®</sup>, other company-owned brands and private label apparel. Other also included sales of third-party branded merchandise at company-owned outlet stores through the first quarter of 2021, after which they were discontinued.

#### KONTOOR BRANDS, INC. Supplemental Financial Information Business Segment Information – Constant Currency Basis (Non-GAAP) (Unaudited)

	Three Months Ended December 2022								
		As Reported	Adju	st for Foreign					
(In thousands)		under GAAP	Curre	ncy Exchange	Constant Currency				
Segment revenues:	· · · · · · · · · · · · · · · · · · ·			· ·		<u> </u>			
Wrangler	\$	509,277	\$	4,633	\$	513,910			
Lee		218,628		7,310		225,938			
Total reportable segment revenues		727,905	·	11,943		739,848			
Other revenues		3,703		1		3,704			
Total net revenues	\$	731,608	\$	11,944	\$	743,552			
Segment profit:									
Wrangler	\$	95,124	\$	309	\$	95,433			
Lee		19,219		786		20,005			
Total reportable segment profit	\$	114,343	\$	1,095	\$	115,438			
Corporate and other expenses		(28,158)		(30)		(28,188)			
Interest expense		(9,804)		(16)		(9,820)			
Interest income		324		52		376			
(Loss) profit related to other revenues		(327)		(12)		(339)			
Income before income taxes	\$	76,378	\$	1,089	\$	77,467			
	Twelve Months Ended December 2022								
		As Reported	Adju	st for Foreign					
(In thousands)		under GAAP	Curre	ncy Exchange	Con	stant Currency			
Segment revenues:									
Wrangler	\$	1,745,805	\$	18,202	\$	1,764,007			
Lee		874,366		23,887		898,253			
Total reportable segment revenues		2,620,171		42,089		2,662,260			
Other revenues		11,273		15		11,288			
Total net revenues	\$	2,631,444	\$	42,104	\$	2,673,548			
Segment profit:									
Wrangler	\$	321,173	\$	1,643	\$	322,816			
Lee		121,056		3,507		124,563			
Total reportable segment profit	\$	442,229	\$	5,150	\$	447,379			
Corporate and other expenses		(88,932)		(2,753)		(91,685)			
Interest expense		(34,919)		(27)		(34,946)			
Interest income		1,352		137		1,489			

#### **Constant Currency Financial Information**

(Loss) profit related to other revenues

Income before income taxes

The Company is a global company that reports financial information in U.S. dollars in accordance with GAAP. Foreign currency exchange rate fluctuations affect the amounts reported by the Company from translating its foreign revenues and expenses into U.S. dollars. These rate fluctuations can have a significant effect on reported operating results. As a supplement to our reported operating results, we present constant currency financial information, which is a non-GAAP financial measure that excludes the impact of translating foreign currencies into U.S. dollars. We use constant currency information to provide a framework to assess how our business performed excluding the effects of changes in the rates used to calculate foreign currency translation. Management believes this information is useful to investors to facilitate comparison of operating results and better identify trends in our businesses.

(594)

\$

319,136

(11)

\$

2,496

(605)

321,632

To calculate foreign currency translation on a constant currency basis, operating results for the current year period for entities reporting in currencies other than the U.S. dollar are translated into U.S. dollars at the average exchange rates in effect during the comparable period of the prior year (rather than the actual exchange rates in effect during the current year period).

These constant currency performance measures should be viewed in addition to, and not as an alternative for, reported results under GAAP. The constant currency information presented may not be comparable to similarly titled measures reported by other companies.

#### KONTOOR BRANDS, INC. Supplemental Financial Information Reconciliation of Adjusted Financial Measures - Quarter-to-Date (Non-GAAP) (Unaudited)

	Thre	December	
(In thousands, except for per share amounts)	20	22	2021
Cost of goods sold - as reported under GAAP	\$	432,886 \$	389,632
Restructuring & separation costs <sup>(a)</sup>		_	1,392
Adjusted cost of goods sold	\$	432,886 \$	391,024
Selling, general and administrative expenses - as reported under GAAP	\$	214,089 \$	222,813
Restructuring & separation costs <sup>(a)</sup>		(869)	(4,770)
Adjusted selling, general and administrative expenses	\$	213,220 \$	218,043
Interest expense - as reported under GAAP	\$	(9,804) \$	(12,312)
Financing costs <sup>(b)</sup>		—	4,655
Other adjustments (c)			(445)
Adjusted interest expense	\$	(9,804) \$	(8,102)
Other income, net - as reported under GAAP	\$	1,225 \$	114
Restructuring & separation benefits <sup>(a)</sup>		(2,983)	_
Other adjustments <sup>(c)</sup>		_	445
Adjusted other (expense) income, net	\$	(1,758) \$	559
Diluted earnings per share - as reported under GAAP	\$	0.91 \$	0.75
Restructuring & separation (benefits) costs <sup>(a)</sup>		(0.03)	0.07
Financing costs <sup>(b)</sup>			0.06
Adjusted diluted earnings per share	\$	0.88 \$	0.88
Net income - as reported under GAAP	\$	51,605 \$	43,910
Income taxes		24,773	12,994
Interest expense		9,804	12,312
Interest income		(324)	(456)
EBIT	\$	85,858 \$	68,760
EBITDA	\$	95,157 \$	78,684
Restructuring & separation (benefits) costs <sup>(a)</sup>		(2,114)	3,378
Other adjustments <sup>(c)</sup>			445
Adjusted EBITDA	\$	93,043 \$	82,507

Non-GAAP Financial Information: The financial information above has been presented on a GAAP basis and on an adjusted basis. These adjusted presentations are non-GAAP measures. See "Notes to Supplemental Financial Information - Reconciliation of Adjusted Financial Measures" at the end of this document. Amounts herein may not recalculate due to the use of unrounded numbers.

#### KONTOOR BRANDS, INC. Supplemental Financial Information Reconciliation of Adjusted Financial Measures - Year-to-Date (Non-GAAP) (Unaudited)

	Tw	elve Months Ended	s Ended December		
(In thousands, except for per share amounts)		2022	2021		
Cost of goods sold - as reported under GAAP Restructuring & separation costs <sup>(a)</sup>	\$	1,497,076 \$	<b>1,368,190</b> 2,662		
Adjusted cost of goods sold	\$	1,497,076 \$	1,370,852		
Selling, general and administrative expenses - as reported under GAAP Restructuring & separation costs <sup>(a)</sup>	\$	<b>777,703 \$</b> (15,609)	<b>824,747</b> (71,820)		
Adjusted selling, general and administrative expenses	\$	762,094 \$	752,927		
Interest expense - as reported under GAAP Financing costs <sup>(b)</sup> Other adjustments <sup>(c)</sup>	\$	(34,919) \$ 	<b>(38,900)</b> 4,655 (1,888)		
Adjusted interest expense	\$	(34,919) \$	(36,133)		
Other expense, net - as reported under GAAP Restructuring & separation benefits <sup>(a)</sup> Other adjustments <sup>(c)</sup>	\$	(3,962) \$ (2,983)	<b>(959)</b> — 1,888		
Adjusted other (expense) income, net	\$	(6,945) \$	929		
Diluted earnings per share - as reported under GAAP Restructuring & separation costs <sup>(a)</sup> Financing costs <sup>(b)</sup>	\$	<b>4.31 \$</b> 0.18	<b>3.31</b> 0.92 0.06		
Adjusted diluted earnings per share	\$	4.49 \$	4.28		
Net income - as reported under GAAP Income taxes Interest expense Interest income EBIT	\$ <u>\$</u>	245,493         \$           73,643         34,919           (1,352)         \$           352,703         \$	<b>195,423</b> 49,177 38,900 (1,480) <b>282,020</b>		
Depreciation and amortization - as reported under GAAP Restructuring & separation costs <sup>(a)</sup>	\$	37,126  \$ —	<b>36,599</b> (2,823)		
Adjusted depreciation and amortization	\$	37,126 \$	33,776		
EBITDA Restructuring & separation costs <sup>(a)</sup> Other adjustments <sup>(c)</sup> Adjusted EBITDA	\$	389,829 12,626 402,455 \$	<b>318,619</b> 66,335 1,888 <b>386,842</b>		

Non-GAAP Financial Information: The financial information above has been presented on a GAAP basis and on an adjusted basis. These adjusted presentations are non-GAAP measures. See "Notes to Supplemental Financial Information - Reconciliation of Adjusted Financial Measures" at the end of this document. Amounts herein may not recalculate due to the use of unrounded numbers.

#### KONTOOR BRANDS, INC. Supplemental Financial Information Summary of Select GAAP and Non-GAAP Measures (Unaudited)

	Three Months Ended December								
		2	022		2021				
(Dollars in thousands, except per share amounts)	GAAP			Adjusted	GAAP			Adjusted	
Net revenues	\$	731,608	\$	731,608	\$	681,091	\$	681,091	
Gross margin	\$	298,722	\$	298,722	\$	291,459	\$	290,067	
As a percentage of total net revenues		40.8 %		40.8 %		42.8 %		42.6 %	
Selling, general and administrative expenses	\$	214,089	\$	213,220	\$	222,813	\$	218,043	
As a percentage of total net revenues		29.3 %		29.1 %		32.7 %		32.0 %	
Operating income	\$	84,633	\$	85,502	\$	68,646	\$	72,024	
As a percentage of total net revenues		11.6 %		11.7 %		10.1 %		10.6 %	
Earnings per share - diluted	\$	0.91	\$	0.88	\$	0.75	\$	0.88	
Net income	\$	51,605	\$	49,816	\$	43,910	\$	51,499	
Income taxes		24,773		24,448		12,994		13,438	
Interest expense		9,804		9,804		12,312		8,102	
Interest income		(324)		(324)		(456)		(456)	
EBIT	\$	85,858	\$	83,744	\$	68,760	\$	72,583	
Depreciation and amortization	\$	9,299	\$	9,299	\$	9,924	\$	9,924	
EBITDA	\$	95,157	\$	93,043	\$	78,684	\$	82,507	
As a percentage of total net revenues		13.0 %		12.7 %		11.6 %		12.1 %	

	Twelve Months Ended December								
		2	022		2021				
(Dollars in thousands, except per share amounts)	GAAP			Adjusted		GAAP		Adjusted	
Net revenues	\$	2,631,444	\$	2,631,444	\$	2,475,916	\$	2,475,916	
Gross margin	\$	1,134,368	\$	1,134,368	\$	1,107,726	\$	1,105,064	
As a percentage of total net revenues		43.1 %	6	43.1 %	5	44.7 %	5	44.6 %	
Selling, general and administrative expenses	\$	777,703	\$	762,094	\$	824,747	\$	752,927	
As a percentage of total net revenues		29.6 %	6	29.0 %	6	33.3 %	5	30.4 %	
Operating income	\$	356,665	\$	372,274	\$	282,979	\$	352,137	
As a percentage of total net revenues		13.6 %	ó	14.1 %	6	11.4 %	5	14.2 %	
Earnings per common share - diluted	\$	4.31	\$	4.49	\$	3.31	\$	4.28	
Net income	\$	245,493	\$	255,608	\$	195,423	\$	253,097	
Income taxes		73,643		76,154		49,177		65,316	
Interest expense		34,919		34,919		38,900		36,133	
Interest income		(1,352)		(1,352)		(1,480)		(1,480)	
EBIT	\$	352,703	\$	365,329	\$	282,020	\$	353,066	
Depreciation and amortization	\$	37,126	\$	37,126	\$	36,599	\$	33,776	
EBITDA	\$	389,829	\$	402,455	\$	318,619	\$	386,842	
As a percentage of total net revenues		14.8 %	ó	15.3 %	6	12.9 %	5	15.6 %	

Non-GAAP Financial Information: The financial information above has been presented on a GAAP basis and on an adjusted basis. These adjusted presentations are non-GAAP measures. See "Notes to Supplemental Financial Information - Reconciliation of Adjusted Financial Measures" at the end of this document.

# KONTOOR BRANDS, INC. Supplemental Financial Information Disaggregation of Revenue (Unaudited)

			Th	ree Months End	ed Decei	mber 2022	
				Revenues -	As Repo	rted	
(In thousands)	v	Vrangler	rangler		Other		Total
Channel revenues							
U.S. Wholesale	\$	420,004	\$	119,674	\$	3,478	\$ 543,156
Non-U.S. Wholesale		39,990		53,610		_	93,600
Direct-to-Consumer		49,283		45,344		225	94,852
Total	\$	509,277	\$	218,628	\$	3,703	\$ 731,608
Geographic revenues							
U.S.	\$	463,595	\$	137,601	\$	3,703	\$ 604,899
International		45,682		81,027		_	126,709
Total	\$	509,277	\$	218,628	\$	3,703	\$ 731,608
			Tw	elve Months End	led Dece	mber 2022	
				Revenues -	As Repo	rted	
(In thousands)	v	Vrangler		Lee		Other	Total
Channel revenues		<u> </u>					
U.S. Wholesale	\$	1,423,757	\$	460,799	\$	9,903	\$ 1,894,459
Non-U.S. Wholesale		183,714		266,201		903	450,818
Direct-to-Consumer		138 334		147 366		467	286 167

Total	Þ	1,745,805	Þ	874,366	<b>þ</b>	11,273	\$	2,631,444
Tatal	¢	4 746 906	¢	974 366	¢	44 072	¢	2 624 444
International		203,212		352,730		903		556,845
U.S.	\$	1,542,593	\$	521,636	\$	10,370	\$	2,074,599
Geographic revenues	•	4 5 40 500	•	504 000	•	10.070	•	0.074.500
• · · ·								· · ·
Total	\$	1,745,805	\$	874,366	\$	11,273	\$	2,631,444
Direct-to-Consumer		138,334		147,366		467		286,167

# KONTOOR BRANDS, INC. Supplemental Financial Information Disaggregation of Revenue (Unaudited)

		Three Months Ended December 2021									
		Revenues - As Reported									
(In thousands)	Wrangle	Wrangler			Other			Total			
Channel revenues					·						
U.S. Wholesale	\$ 35	0,542	\$	111,047	\$	3,593	\$	465,182			
Non-U.S. Wholesale	4	9,149		68,348		966		118,463			
Direct-to-Consumer	4	3,909		53,522		2		97,433			
Other		_		_		13		13			
Total	\$ 44	3,600	\$	232,917	\$	4,574	\$	681,091			
Geographic revenues											
U.S.	\$ 38	8,384	\$	130,852	\$	3,608	\$	522,844			
International	5	5,216		102,065		966		158,247			
Total	\$ 44	3,600	\$	232,917	\$	4,574	\$	681,091			
	Twelve Months Ended December 2021										

				Revenues -	As Re	eported					
		Wrangler		Lee		Other		Total			
revenues											
	\$	1,269,718	\$	420,720	\$	9,979	\$	1,700,417			
		186,355		301,332		2,854		490,541			
		119,158		165,000		21		284,179			
		_				779		779			
	\$	1,575,231	\$	887,052	\$	13,633	\$	2,475,916			
	\$	1,370,916	\$	487,214	\$	10,779	\$	1,868,909			
		204,315		399,838		2,854		607,007			
	\$	1,575,231	\$	887,052	\$	13,633	\$	2,475,916			

#### KONTOOR BRANDS, INC. Supplemental Financial Information Summary of Select Revenue Information (Unaudited)

	т	hree Months E	Inded D	ecember				
		2022		2021	2022 to 2021			
(Dollars in thousands)		As Reported	under	GAAP	% Change Reported	% Change Constant Currency		
Wrangler U.S.	\$	463,595	\$	388,384	19%	19%		
Lee U.S.		137,601		130,852	5%	5%		
Other		3,703		3,608	3%	3%		
Total U.S. revenues	\$	604,899	\$	522,844	16%	16%		
Wrangler International	\$	45,682	\$	55,216	(17)%	(9)%		
Lee International		81,027		102,065	(21)%	(13)%		
Other		_		966	(100)%	(100)%		
Total International revenues	\$	126,709	\$	158,247	(20)%	(12)%		
Global Wrangler	\$	509,277	\$	443,600	15%	16%		
Global Lee		218,628		232,917	(6)%	(3)%		
Global Other		3,703		4,574	(19)%	(19)%		
Total revenues	\$	731,608	\$	681,091	7%	9%		

	٦	welve Months	Ended	December			
	2022		2021	2022 to 2021			
(Dollars in thousands)	As Reported Under GAAP			r GAAP	% Change Reported	% Change Constant Currency	
Wrangler U.S.	\$	1,542,593	\$	1,370,916	13%	13%	
Lee U.S.		521,636		487,214	7%	7%	
Other		10,370		10,779	(4)%	(4)%	
Total U.S. revenues	\$	2,074,599	\$	1,868,909	11%	11%	
Wrangler International	\$	203,212	\$	204,315	(1)%	8%	
Lee International		352,730		399,838	(12)%	(6)%	
Other		903		2,854	(68)%	(68)%	
Total International revenues	\$	556,845	\$	607,007	(8)%	(1)%	
Global Wrangler	\$	1,745,805	\$	1,575,231	11%	12%	
Global Lee		874,366		887,052	(1)%	1%	
Global Other		11,273		13,633	(17)%	(17)%	
Total revenues	\$	2,631,444	\$	2,475,916	6%	8%	

Non-GAAP Financial Information: The financial information above has been presented on a GAAP basis and on a constant currency basis, which is a non-GAAP financial measure. See "Business Segment Information – Constant Currency Basis (Non-GAAP)" for additional information on constant currency financial calculations.

#### KONTOOR BRANDS, INC. Supplemental Financial Information Reconciliation of Adjusted Financial Measures - Notes (Non-GAAP) (Unaudited)

#### Notes to Supplemental Financial Information - Reconciliation of Adjusted Financial Measures

Management uses non-GAAP financial measures internally in its budgeting and review process and, in some cases, as a factor in determining compensation. In addition, adjusted EBITDA is a key financial measure for the Company's shareholders and financial leaders, as the Company's debt financing agreements require the measurement of adjusted EBITDA, along with other measures, in connection with the Company's compliance with debt covenants. While management believes that these non-GAAP measures are useful in evaluating the business, this information should be considered supplemental in nature and should be viewed in addition to, and not as an alternate for, reported results under GAAP. In addition, these non-GAAP measures may be different from similarly titled measures used by other companies.

(a) During the three months ended December 2022, restructuring and separation benefits included a \$2.6 million pension curtailment gain, \$0.4 million of other employee-related benefits and \$0.9 million of other costs. During the twelve months ended December 2022, restructuring and separation costs included \$13.7 million of severance and employee-related benefit costs, a \$2.6 million pension curtailment gain, \$0.4 million of other employee-related benefits and \$1.9 million of other costs. All restructuring and separation costs during the year ended December 2022 are attributable to the globalization of the Company's operating model and relocation of the European headquarters. During the three and twelve months ended December 2021, restructuring and separation costs primarily related to the Company's global ERP system and information technology infrastructure build-out, as well as strategic actions taken by the Company to exit certain company-owned outlet stores and transition our India business to a licensed model. Total restructuring and separation adjustments resulted in a corresponding tax impact of \$(0.3) million and \$(0.7) million for the three months ended December 2022 and December 2021, respectively.

(b) Financing costs related to expenses incurred to amend the Company's senior secured credit facility and to issue \$400.0 million of senior notes. These adjustments had a corresponding tax impact of \$1.1 million for the three and twelve months ended December 2021.

<sup>(c)</sup> Other adjustments have been made for the three and twelve months ended December 2021 to remove the funding fees related to the accounts receivable sale arrangement, as they are treated as interest expense in the calculation of adjusted EBITDA for debt compliance purposes. Management believes these funding fees are not material to evaluating the overall results of the Company and thus has discontinued this adjustment effective in the first quarter of 2022.